2013-2014 AVEDA EARTH AND COMMUNITY CARE REPORT APPENDIX

Additional Employee Information

Aveda Do	mestic Employm	ent
FY 2010	FY 2012	FY 2014
1,945	1,939	2,450

Data include full-time and part-time employees and temporary employees.

Trainin	g Hours Delivered	
FY 2010	FY 2012	FY 2014
875	1,700	6,325

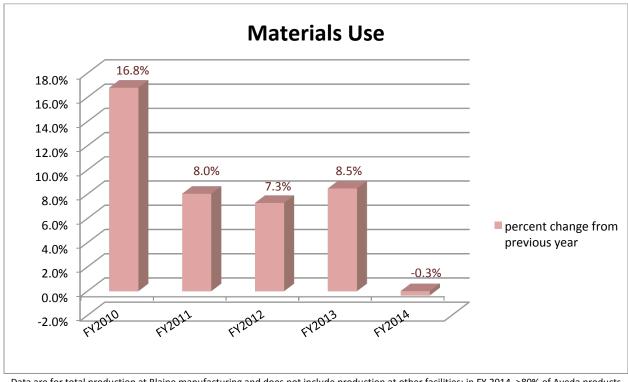
Includes environmental management training, but does not include safety training.

	Retention	Rate	
	FY 2010	FY 2012	FY 2014
Corporate	83%	83%	91%
Retail	59%	57%	58%
Total	75%	76%	79%

	Executives	Avg Compensation
Female to Male Ratio	1.3 to 1	1.14 to 1

Data includes all direct reports to the Aveda President, but does not include the President's compensation.

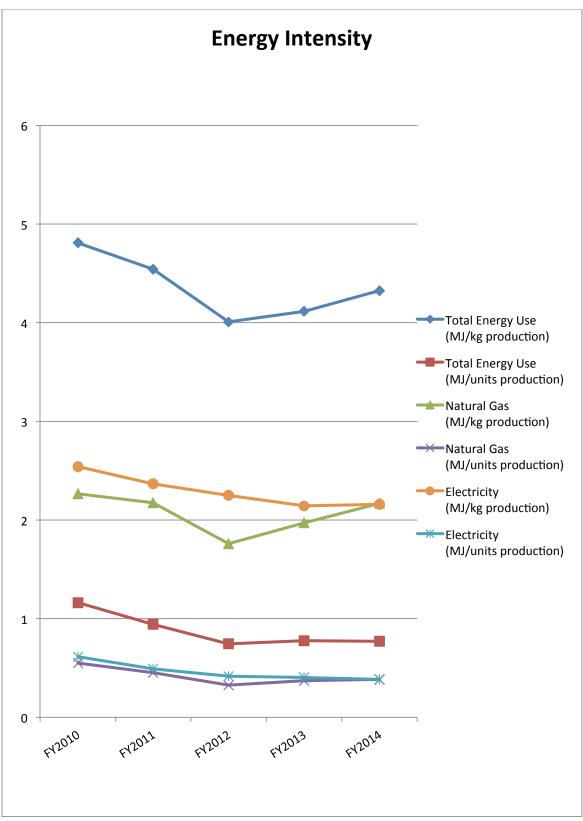
Additional Environmental Sustainability Information



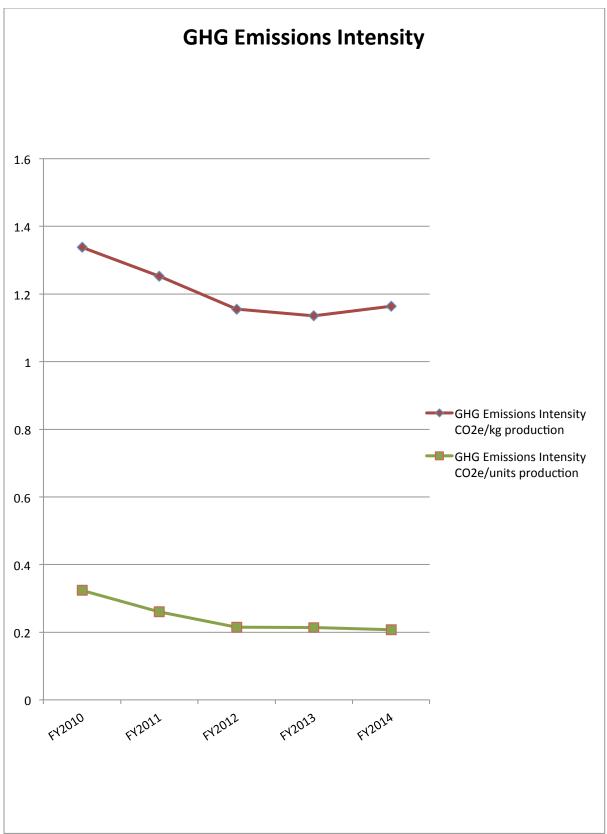
Data are for total production at Blaine manufacturing and does not include production at other facilities; in FY 2014, >80% of Aveda products were manufactured in the Blaine facility.

Blaine Ma	nufacturing, Corp	orate and	Distributi	on		
Environmental Indicator	Units	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
Total energy use		50,858	54,072	50,836	56,120	62,563
Energy (grid and fuel)		50,858	54,054	50,790	56,080	62,515
Energy (on-site solar)	MJ (000s)	0	18	45	40	48
Cumulative change in energy FY 2010-FY 2014			3,214	-23	5,262	11,705
Total Scope 1 and 2 GHG emissions (without offsets and RECs)		6,215	6,632	6,487	6,875	7,275
GHG Emissions Scope 1		1,327	1,401	1,222	1,456	1,766
GHG Emissions Scope 2	kg CO ₂ e (000s)	4,887	5,230	5,265	5,419	5,509
Cumulative change in GHG emissions FY 2010–FY 2014			417	273	660	1,060
GHG Emissions Scope 3*	- 	-	-	-	-	6,532
Water	I (000s)	138,855	80,924	81,774	76,076	76,686
Industrial Wastewater	L (000s)	31,320	34,853	34,452	31,713	32,491

^{*}Scope 3 GHG emissions are for outbound shipping from Aveda's primary distribution center. Data for FY 2010–2014 are not available.



Data are for Blaine manufacturing, corporate and ancillary activities only.



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	,	Waste Typ	es				
Waste	Management	Units	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
Municipal Waste	Waste to Energy		114	123	148	127	130
Corrugate-Recycled	Recycle	-	359	403	410	399	377
Recycled and Reused (including batteries)	Recycle, Reuse, Compost	metric	177	151	174	219	230
Hazardous Waste	Waste to Energy	tons	15	10	18	11	15
Industrial Waste	Waste to Energy	-	119	76	180	169	160
Total Waste		-	785	762	930	925	912

Data are for Blaine facilities that host manufacturing, corporate, distribution and ancillary activities.

Additional Aveda Giving and Volunteerism Information

	Total Giving I	ncluding Eart	th Month (\$ n	nillions)	
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
Total	4.4	4.3	4.7	6.1 ^a	6.6
Corporate ^b	1.9	1.7	1.8	2.2	2.3
Network ^c	2.5	2.6	2.9	4.0	4.3

^a Total reflects rounding.

^c "Network" reflects total donations to local Earth Month partners by Aveda salons, spas and stores through various fund-raising activities.

	Aveda Volunt	eerism	
	FY 2010	FY 2012	FY 2014
Hours	990	1,883	2,590
Total \$ Value	\$20,631	\$39,261	\$55,685
Employees	117	222	-

FY 2014 hours reflects both Activism for the Earth and general volunteer hours. Total \$ Value calculated on national hourly wage of \$20.25 (FY 2010), \$20.85 (FY 2012) and \$21.50 (FY 2014) collection of employee participation information in FY 2014 was limited due to rolling implementation of Aveda Mission Leader, which incorporates tracking of participation and hours.

b "Corporate" reflects donation of the proceeds from Light the Way™ Candle sales during Earth Month as well as other corporate giving programs. Aveda network partners conduct a wide range of local fund-raising events for Earth Month.

2014 Ea	rth Month Partners
GLOBAL PARTNER	
Global Greengrants Fund www.greengrants.org	Greengrants is Aveda's Global Earth Month Partner and receives 100% of the proceeds from the Light the Way™ Candle to support the organization's clean water projects. Global Greengrants Fund channels small grants to grassroots groups working for clean water, clean air, sustainable livelihoods and healthy communities in Africa, Asia, Latin America, and island nations.
NORTH AMERICA	
NORTH AMERICA Alaska Conservation Foundation – AK www.akcf.org	The Alaska Conservation Foundation protects Alaska's natural environment and the diverse cultures and ways of life it sustains. We do this by promoting conservation philanthropy and by strategically directing resources to conservation leaders, organizations and initiatives.
Alliance for the Great Lakes – IL, MI, WI www.greatlakes.org	The mission of the Alliance for the Great Lakes is to conserve and restore the world's largest freshwater resource using policy, education and local efforts, ensuring a healthy Great Lakes and clean water for generations of people and wildlife.
American Rivers – DE, MD, VA, Washington D.C., WV www.americanrivers.org	American Rivers is the leading conservation organization standing up for healthy rivers so communities can thrive. American Rivers protects and restores America's rivers for the benefit of people, wildlife and nature.
Audubon – IA, KS, MN, MO, ND, NE, SD http://mri.audubon.org	Audubon Mississippi River Initiative works to make the Mississippi River and its watershed a place where people prosper and birds, fish and wildlife thrive, in a healthy environment.
Catawba Riverkeeper – NC, SC www.catawbariverkeeper.org	The Catawba Riverkeeper Foundation advocates for the health, protection and enjoyment of the Catawba River watershed.
Chattahoochee Riverkeeper – GA www.chattahoochee.org	Chattahoochee Riverkeeper's mission is to advocate and secure the protection and stewardship of the Chattahoochee River, its tributaries and watershed, in order to restore and preserve their ecological health for the people and wildlife that depend on the river system.
Clark Fork Coalition – MT www.clarkfork.org	The Clark Fork Coalition is dedicated to restoring and protecting the Clark Fork watershed, a 14 million acre basin in the western half of the state that is home to the Clark Fork River and its legendary tributaries including the Big Blackfoot, Flathead and Bitterroot. The Clark Fork Coalition forges science-based solutions that are results-oriented and emphasizes public education through energetic advocacy. This approach puts people in touch with Clark Fork River and the cause for a healthy watershed, and it has made the Coalition a trusted and respected voice for our rivers and communities since its start in 1985.

Clean Ocean Action – NJ, NY Metro	The mission of Clean Ocean Action is to improve the
www.cleanoceanaction.org	degraded quality of the waters off the New Jersey and New
	York coast. Clean Ocean Action identifies sources of pollution
	by using research, public education and citizen action to
	convince our public officials to enact and enforce measure,
	which will clean up and protect our ocean.
Clean Water Fund – Northern CA, CT, MA, NH,	Clean Water Fund's mission is to develop strong grassroots
PA, RI	environmental leadership and to bring together diverse
www.cleanwaterfund.org	constituencies to work cooperatively for changes that
	improve their lives, focused on health, consumer,
	environmental and community problems. Since 1974, Clean
	Water Fund has helped people campaign successfully for
	cleaner and safer water, cleaner air, and protection from
	toxic pollution in our homes, neighborhoods and workplaces.
Columbia Riverkeeper – OR	Columbia Riverkeeper's mission is to restore and protect the
www.columbiariverkeeper.org	water quality of the Columbia River and all life connected to
	it, from the headwaters to the Pacific Ocean.
Environmental Advocates of New York -	Environmental Advocates of New York's protects our air,
Upstate NY	land, water and wildlife and the health of all New Yorkers.
www.eany.org	Based in Albany, we monitor state government, evaluate
	proposed laws, and champion policies and practices that
	will ensure the responsible stewardship of our shared
	environment. We work to support and strengthen the efforts
	of New York's environmental community and to make our
	state a national leader.
Everglades Foundation – South FL	The Everglades Foundation, Inc. is a 501(c)(3) nonprofit,
www.evergladesfoundation.org	charitable organization dedicated to advancing an
	understanding of the Greater Everglades Ecosystem and
	its irreplaceable environmental and economic value.
Gulf Restoration Network – AL, AR, North FL,	The Gulf Restoration Network is committed to uniting and
LA, MS, OK, TX	empowering people to protect and restore the natural
www.healthygulf.org	resources of the Gulf Region.
Hoosier Environmental Council – IN	Hoosier Environmental Council addresses Indiana's
www.hecweb.org	environmental challenges through education and
	advocacy. We are guided by science, inspired by the ties
	between nature and humanity, and success through
	partnerships.
Idaho Rivers United – ID	The mission of Idaho Rivers United is to protect and restore
www.idahorivers.org	the rivers of Idaho. Our focus is the ecological integrity of our
Kantushi Matamana Allana 199	rivers, but the lens we look through is citizen involvement.
Kentucky Waterways Alliance – KY	The Kentucky Waterways Alliance works to protect and
www.kwalliance.org	restore Kentucky's waterways.
Lake Champlain Committee – VT	The Lake Champlain Committee is dedicated to protecting
www.lakechamplaincommittee.org	Lake Champlain's environmental integrity and recreational
	resources for this and future generations through science-
Language Countries Table 2	based advocacy, education and collaborative action.
League to Save Lake Tahoe – Tahoe Basin in	The League to Save Lake Tahoe is dedicated to protecting,
CA, NV	restoring and advocating for the ecosystem health and scenic
www.keeptahoeblue.org	beauty of the Lake Tahoe Basin. The organization focuses on
	water quality and its clarity for the preservation of a pristine
	lake for future generations.

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Lower Mississippi Riverkeeper – LA	The mission of the Lower Mississippi Riverkeeper is to
www.lmrk.org	protect, preserve and restore the ecological integrity of the
	Mississippi River Basin for current users and future
	generations through advocacy and citizen action.
McKenzie River Trust – Eugene and SW OR	The McKenzie River Trust protects and cares for special lands
http://mckenzieriver.org	and the rivers that flow through them in western Oregon.
Natural Resources Council of Maine – ME	The Natural Resources Council of Maine is a nonprofit
www.nrcm.org	membership organization protecting, restoring, and
	conserving Maine's environment, now and for future
	generations. NRCM works to improve the quality of Maine's
	rivers, lakes, streams and other waters, and harnesses the
	power of the law, science, and the voices of more than
	12,000 supporters statewide and beyond.
Puget Soundkeeper Alliance – WA	The mission of Puget Soundkeeper Alliance is to protect and
www.pugetsoundkeeper.org	preserve Puget Sound by tracking down and stopping the
	discharge of toxic pollutants into its waters.
Rocky Mountain Field Institute – Colorado	Rocky Mountain Field Institute is dedicated to the
Springs, CO	conservation and stewardship of public lands in Southern
www.stjohnsriverkeeper.org	Colorado. RMFI protects and enhances the ecological health
	of our land and water resources by focusing on watershed
	restoration, forest health and sustainable recreation areas.
	We involve community volunteers and youth, envisioning a
	world where our work fosters vibrant and healthy natural
	systems that are respected and cared for by the public.
Sierra Club Foundation - Ohio Chapter Clean	The Sierra Club Ohio Chapter, particularly its 5,000 member
Water Campaign – OH	Central Ohio Group, has been a valued clean water advocate
www.ohio.sierraclub.org	in Ohio for decades. Through a combination of legal action,
	grassroots organizing, public education and advocacy, the
	organization have conducted successful campaigns in
	Cincinnati and Columbus to reduce the amount of untreated
	sewage entering streams, rivers and neighborhoods.
Small Change Fund – Maritime Canada	At Small Change Fund, we believe that people at the
http://smallchangefund.org	grassroots know best how to solve a problem in their
	community, and they have a deep and passionate conviction
	to make it happen. We work on issues such as the protection
	of a local waterway, food security, or connecting youth to the
	land, we are building a stronger, more resilient, and inclusive
	civil society that can address the impact of issues like climate
	change and the loss of biodiversity.
Spokane Riverkeeper – Eastern WA	Spokane Riverkeeper works to reduce the effect of human
www.cforjustice.org/river	activity on the river and expedite the restoration of water
	quality and water quantity. Additionally, the organization
	works to educate and inspire citizens about the importance
	of river issues and the need for river protection.
St. Johns Riverkeeper – Jacksonville, FL	The St. Johns Riverkeeper works on behalf of the community
www.rmfi.org	for clean and healthy waters in the St. Johns River, its
	tributaries and its wetlands, through citizen-based advocacy.
Surfrider Foundation – Southern CA, HI	The Surfrider Foundation is dedicated to the protection and
www.surfrider.org	enjoyment of the world's oceans, waves and beaches for all,
	through conservation, activism, research and education.
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Tennessee Clean Water Network – TN	TCWN empowers Tennesseans to exercise their right to clean
www.tcwn.org	water and healthy communities by fostering civic
www.tewn.org	engagement, building partnerships and advancing and when
	necessary, enforcing water policy for a sustainable future.
The Nature Conservancy – Columbus, OH	The mission of the Nature Conservancy is to conserve the
www.nature.org/ourinitiatives/regions/northa	lands and waters on which all life depends.
merica/unitedstates/ohio	
WaterCan – Canada	WaterCan is a leading Canadian charity dedicated to
www.watercan.com	fighting global poverty by helping the world's poorest
	people gain access to clean water, basic sanitation and
	hygiene education.
Western Resource Advocates – AZ, CO, NV, UT,	Western Resource Advocates' mission is to protect and
WY	restore the land, air and water resources of the Rocky
www.westernresourceadvocates.org	Mountain States.
WildEarth Guardians – NM	WildEarth Guardians is a nonprofit, environmental advocacy
www.wildearthguardians.org	organization whose mission is to protect and restore the
	wildlife, wild rivers and wild places of the American West.
	WildEarth Guardians, founded in 1989, has a long history of
	conservation successes protecting carnivores, ancient
	forests, rivers and other threatened landscapes and wildlife;
	we use a potent combination of litigation, education,
	scientific analysis and public advocacy in our work to protect
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INTERNATIONAL	
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Global Greengrants Fund – Global Partner; Regional Partner for Spain www.greengrants.org Greengrants is Aveda's Global Earth Month Partner, with 100% of proceeds from the Light the Way™ Candle benefiting Greengrants and the organization's clean water projects. Global Greengrants Fund channels small grants to grassroots groups working for clean water, clean air, sustainable livelihoods and healthy communities in Africa, Asia, Latin America and island nations.
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JustDiggIt – Benelux JustDiggIt is an initiative of the Naga Foundation to involve
www.justdiggit.org the world in the battle against desertification and climate
change. Although the alarming and life-threatening changes
affect all of us, it is as if most people are not yet fully aware
of the problem. JustDiggIt wants to change this and raise
money to initiate large-scale greenification projects. As the
movement grows, it will increase the pressure on
governments and organisations to take action!
Kolviõur - Iceland Carbon Fund — Iceland www.kolvidur.is
Save the Children Japan – Japan Save the Children's mission is to inspire breakthroughs in the http://www.savechildren.or.jp way the world treats children, and to achieve immediate and
lasting change in their lives. Save the Children Japan is
working to help children and families affected by the March
2011 tsunami.
www.sec.org.sg sustainability standards for urban development, and works to educate and empower communities to lead green lifestyles,
and conserve biodiversity in the urban environment.
Team and Team International – Korea Team and Team is an international relief and development
www.teamandteam.org NGO, established in 1999 working in 16 countries all around
the world. They share compassion to the victims in the
particular regions of disputes and disasters, providing
emergency relief efforts and constructing infrastructures for
water resources.
The Environmental Ethics Foundation of Environmental Ethics Foundation of Taiwan raises public
Taiwan – Taiwan awareness on water resource protection by education
www.eeft.org.tw and partners with government to build educational
centers, influencing visitors, the nearby communities
and schools. AVEDA partners with Environmental Ethics
Foundation for long-term investment in water resource
protection education.
Utokapat Foundation – Thailand Utokapat Foundation's mission is to deal with water
www.utokapat.org developmental issues, including disaster mitigation for
both excess flood and drought conditions and continued
sustainable use of water for livelihood and economic
development.
Viva con Agua de St. Pauli – Germany Viva con Agua de Sankt Pauli is a charity-based organisation
www.vivaconagua.org located in St. Pauli/Hamburg campaigning for clean drinking
water worldwide. Viva con Agua creates awareness for the
complexity of the world's water problems by means of
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concerts, parties, readings, exhibitions, fund-raising walks, as

WaterAid – Australia and UK www.wateraid.org/australia www.wateraid.org/uk	WaterAid transforms lives by improving access to safe water, hygiene and sanitation in the world's poorest communities. We work with partners and influence decision-makers to maximize our impact.
World Wildlife Fund – Malaysia and Russia www.wwf.org.my www.wwf.ru	World Wildlife Fund works to promote harmony between human beings and nature around the world. WWF Malaysia runs more than 90 projects covering a diverse range of environmental protection and nature conservation work. In Russia, WWF also devotes particular attention to work with the oil and gas industry and the creation and support of federal strict nature reserves (zapovedniks), national parks and other specially protected nature areas.